





## **This Council**

- involved, accessible and responsive; engagement with the community on a very personal level
- distinctly different perspectives creating robust discussions, debates and thoughtful decision-making
- long-term, overall community best-interest at the heart of all decision-making





# The early days...set the stage

In early 2012, Council confirmed the Vision, Mission and Community Strategic Plan that was developed in 2010 through extensive community engagement.

#### Five Strategic Priorities:

- 1. Public Safety Building
- 2. Ambleside/Waterfront Development
- 3. Housing and Neighbourhood Character
- 4. Municipal Services and Finances
- 5. Environment, Parks and Upper Lands





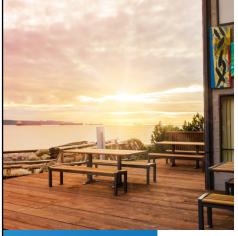




#### 1. The Public Safety Building

- Successful sale of 1300 Block Marine Drive
- Functional program is now complete for Police, Fire and Rescue Services and Ambulance Services
- Site environmental assessment, site massing and potential phasing program has been developed
- Completing final stages of project; on track for December, 2017 completion









#### 2. Ambleside/Waterfront Development

- Successful re-zoning of 1300 Block Marine Drive
- OCP amendment and waterfront community use zoning
- Continued advancement of purchasing remaining privately-held waterfront lots
- Ambleside Streetscapes implementation
- Increased engagement and support of Ambleside Business Association







#### 3. Housing and Neighbourhood Character

- Community consultation, engagement and implementation of Housing Action Plan
- Community consultation, engagement and implementation of Secondary Suites, Coach Houses
- Community Dialogue Working Group report on Neighbourhood Character and Housing has been completed and reviewed; basis of the public engagement process in the next term
- Five properties added to Community Heritage Register
- Beginning public consultation and engagement on a policy for Tree Cutting on private property

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#### 4. Municipal Services and Finances

- 92% of community residents are satisfied with the level and quality of municipal services and programs
- Average property tax rate increases have been well below the rate of inflation throughout this term of Council
- Composition of Finance Committee now includes members of the community
- First phase of Fiscal Sustainability Review project complete, focusing on capital asset infrastructure











#### 5. Environment, Parks and Upper lands

- Negotiated 30 year Foreshore Lease and began implementation of Foreshore Plan
- Established the Community Energy and Emissions Plan Working Group
- Community consultation, engagement and implementation of recommendations on Parks Master Plan, Sports Field Master Plan, Invasive Species eradication Plan
- Completed projects list includes John Lawson Playground, John Richardson Park, Ambleside Waterfront park and gardens, Memorial Park Salmon Rearing Pond
- Continued support and involvement with the Upper Lands Working Group
- Whyte Lake Park Dedication

# **Council Engagement**

In addition to complete Council representation on the Community Engagement Committee and Audit Committee, Councillors also sit on the following Boards, Committees and Working Groups:

- Finance Committee
- Awards Committee
- Memorial Library Board
- North Shore Emergency Management Office
- Parcel Tax Roll Review Panel
- Community Grants Committee
- Design Review Committee
- Lower Caulfeild Advisory Committee
- Gleneagles Community Centre Advisory Committee
- North Shore Family Court and Youth Justice Committee
- Howe Sound Forum





## Council Engagement continued

- Community Energy and Emissions Plan Working Group
- Field Sports Forum Working Group
- Invasive Plant Species Working Group
- Coho Festival Society
- North Shore Advisory Committee on Disability Issues
- North Shore Substance Abuse Working Group
- Seniors' Activity Centre Advisory Board
- Upper Lands Study Review Working Group
- West Vancouver Chamber of Commerce
- West Vancouver Community Centre Society Board
- Youth Services Review Implementation Group
- School Traffic Safety Advisory Committee
- Mayor: West Vancouver Police Board and the Mayors' Council on Regional Transportation





## **Operational Achievements**

Environmental Portfolio activated and tremendously successful across the community - Capital retrofit for the Library - Integrated management approach to marine, streams and foreshore – Enhanced performance metrics/measures across the organization - Increased Harmony Arts, Ferry Building, Silk Purse arts and culture programming Developed and implemented Fire and Rescue Services shared services and training model – Implemented E-Comm system for Fire and Rescue Services - Expanded District-wide training and development programs - Received Age-Friendly B.C. Recognition -Implemented recommendations from Youth Services Review, Child Care Plan and Child and Family Hub Plan – Increased level of support and engagement with resident and business associations and stewardship groups - Activated the role of Manager, Community Relations – Development of new District website – Developed departmental Emergency Plans and Business Continuity Plans -Completed and opened Rutledge Turf Field – Completed District lands inventory - Community engagement and consultation on Cell Towers -Approval of significant projects such Rodgers Creek, Maison Living – Consolidated facilities management across the District – Implemented Strategic Transportation Plan and Cycling Network Plan





## **Operational Achievements**

Continued to advance stewardship of our shoreline, Point Atkinson Lighthouse and Hollyburn cabins and Hollyburn Lodge – Implemented curb-side food scraps collection – Completed construction of Spirit Trail from Seaview Walk to Gleneagles Community Centre and the Bridge Road and Welch Street section – Transitioned to bi-weekly garbage collection – Celebrated the centennial of West Vancouver across many areas of the District – Implemented IT Services catalogue and ITS project management methodology - Assisted in the TransLink North Shore Area Transit Plan – Implemented much-improved online presence and suite of online services for residents - Centralization of communications tools and services – Canadian Award for Financial Reporting and Budget presentation – NAIOP Awards in 2013 and 2014 for lowest average rate of inflation among municipalities in Metro Vancouver – Consolidation of facilities operations across the District – Successfully negotiated five collective agreements – Successfully resolved all outstanding grievances - Successfully managed 2014 Council and School Trustee Elections – Increased early voting and overall voter turnout.



